How to Deal with Difficult People













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How Difficult People Affect Us



Feelings -> Anger, Frustration, Irritation, etc.



Thinking → Judgment, Negativity, etc.



Behaviors → Reactivity, defensiveness, engaging in conflict



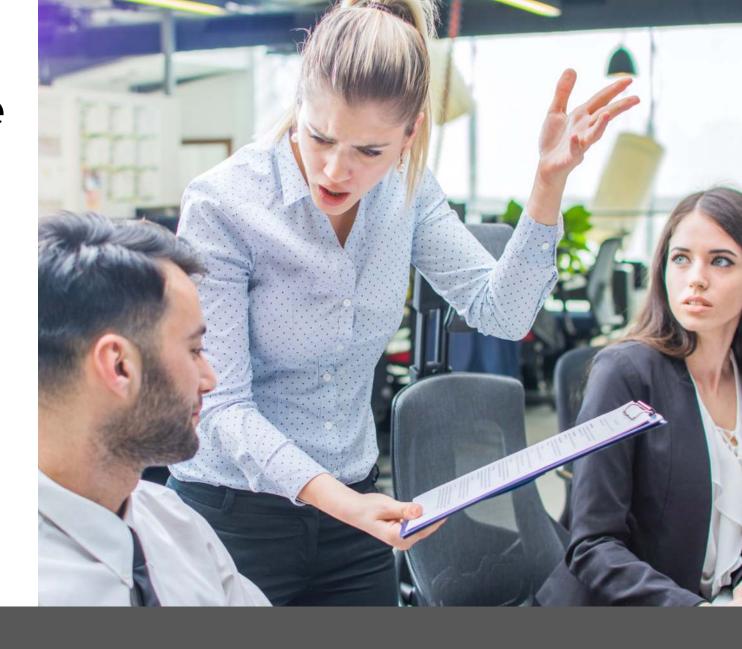
Who Are These "Difficult People"?

- People who are:
 - Under stress
 - Dealing with mental health issues
 - Suffering from addiction or codependency
 - Trauma survivors
 - In challenging phases of life
- ALL OF US, at times!



Understand Your Role

- Event
- Perception
- Response
- Consequence









Develop Your Emotional Intelligence

- 1 Know your emotions.
- 2 Manage your own emotions.
- **3** Motivate yourself.
- 4 Recognize & understand the other people's emotions.
- 5 Manage relationships (manage the emotions of others.)

Adapted from Daniel Goleman's book "Emotional Intelligence"



Low EQ



- Emotionally triggered
- Aggressive, passive or passive aggressive
- Participation in:
 - Scapegoating
 - Blaming
 - Bullying
 - Gossiping



High EQ

- Low insecurity
- High openness
- Assertive
- Self-aware
- Inclusive
- Respectful
- Takes responsibility for actions





Improve the Communication Process

- **First seek to understand** the other party
- Recognize that you may not be understood
- 3 Notice when your emotional brain has been activated
- 4 Observe your process
- **Watch** the other's reaction to you as a way toward self-awareness
- Take a break and regroup
- **Seek help** when needed
- Re-engage when you are not triggered







Avoid Behaviors that Add Fuel to the Fire

- Criticism
- Contempt
- Stonewalling
- Defensiveness





Conflict Styles

- Passive
- Aggressive
- Assertive
- Passive Aggressive
- Avoidant





Difficult Personality Types

The Know-It-All Expert

The Bully

• The Procrastinator

• The Chronic Complainer or "Whiner"

The Unresponsive or "Silent Type"





The Know-It-All Experts

- Avoid confrontation over facts
- Give praise & recognition
- Ask lots of questions to benefit from their expertise and win them over
- Recognize these people are often insecure
- Make the solution their idea
- Have realistic expectations







The Bully

- Detach
- Be professional
- Ask questions such as "What can I do to help?"
- Use I statements
- Be assertive
- Don't get hooked
- Hang onto your confidence



The Procrastinator

- Understand the role of perfectionism
- Communicate regularly about what needs to be done—break goals into small tasks
- Provide positive feedback on any progress
- Explore the real reason for the delay
- Ask them for help in resolving issues with any delays
- Encourage them to develop deadlines for themselves and to report progress as it occurs.





The Complainer/ Whiner

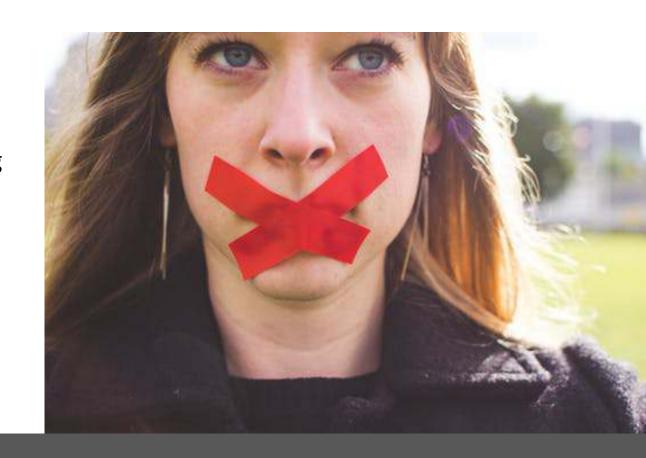
- Don't let the complainer get you down—be a duck
- Ask questions such as "What is it you want?"
- Avoid suggesting solutions
- Neither agree or disagree
- Use effective listening skills





The Unresponsive, Silent Type

- Ask open-ended questions
- Avoid doing all the talking
- Use a "friendly, silent stare"
- Comment on the process and what you are feeling
- Try writing
- Schedule a follow up





Practical Solutions

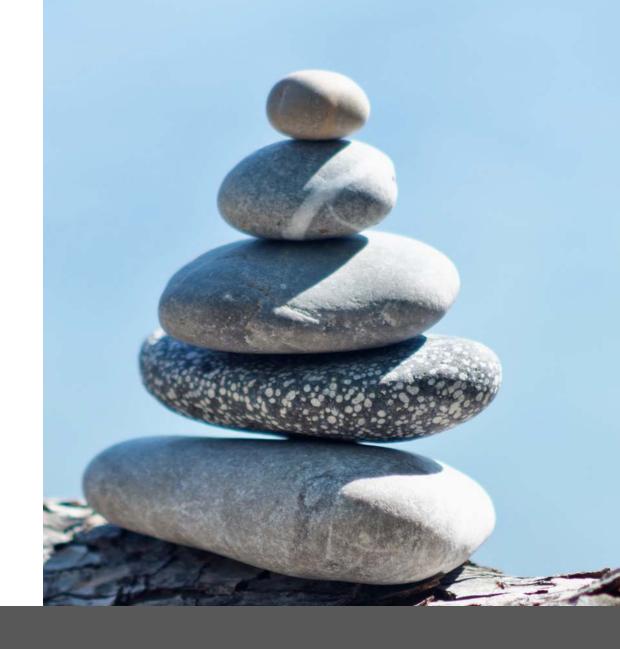
- Avoid a fight, flight or freeze response
- Avoid engaging tug-of-war
- Don't lock horns
- Unhook from the minutia
- "Zoom out" to gain perspective





Practical Solutions

- Become rooted in the present
- Let go of Defensiveness
- Take Responsibility
- Appreciate the Power of Empathy
- Practice flexibility, adaptability & compromise





Forgive Yourself and Others

Resentment is like drinking poison and then hoping it will kill your enemies.

- Nelson Mandela





Resources

- Presentation Slides
- Resourceful Links
- Additional Information

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